



Bay Area UASI

FY18 Grocery Supply Chain Resilience Project Closeout Report

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Approval Authority Meeting
Agenda Item 10
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Appendix A



Project Overview

Project Objectives:

- Identify principle sources of grocery strategic capacity serving Alameda, Sonoma, San Francisco, and Santa Clara counties
- Validate findings with principle players
- Assess readiness of principle players to collaborate pre-incident
- Develop recommendations for next steps



Key Activities

- Kick-off (April 3, 2019) and initial research
- Site visits at key distribution centers
- Inter-governmental Workshop (October 15, 2019)
- Final report presenting findings and recommendations



Findings – Principle Sources

Confirmed **Five Principal Sources of Grocery** for the Bay Area:

- Albertsons (Safeway): 24 to 26 percent
- Super Store Industries: 21 to 23 percent
- C&S Wholesale: 11 to 13 percent
- UNFI (Supervalu): 11 to 13 percent
- Walmart: 10 to 12 percent





Findings – Private Sector Priorities

All five of the principal sources of grocery in the Bay Areas articulated the same priorities:

- Access to **information**, especially on the status of retail locations.
- Access to **roadways**, especially into their Distribution Centers and between DC's and retail locations.
- Access to **fuel** for their trucking fleets and back-up generators.



Recommendations

To facilitate the development of effective policies and procedures to advance resilience of the grocery supply chain, the UASI should:

- Establish a **permanent task force on Supply Chain Resilience**.
- Undertake a **collaborative relationship with the California Resiliency Alliance** to engage grocery and other key supply chain owners and operators.
- Engage with local, state, federal efforts related to **coordination of cross-sector operations, including stabilization of key supply chains and community lifelines...** (ESF-14).

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Thank you.

